

Implementing School-wide Positive Behavioral Interventions and Supports (PBIS)

Rob Horner, Ph.D. University of Oregon www.pbis.org

Goals

School-wide PBIS: Why, What, How

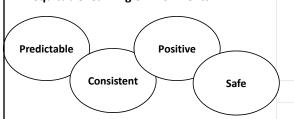
Define the rationale for implementation of PBIS

Define the core features of PBIS

Define the process for implementing PBIS

Why SWPBIS?

• The fundamental purpose of SWPBIS is to make schools more effective and equitable learning environments.



Six Basic Recommendations for **Implementing PBIS**

- Never stop doing what already works
- Always look for the smallest change that will produce the largest effect
 - Avoid defining a large number of goals
 - Do a small number of things well
- Do not add something new without also defining what you will stop doing to make the addition possible.

Six Basic Recommendations for Implementing **PBIS**

- Collect and use data for decision-making
- **Focus on "core features"** and <u>adapt</u> the strategies/practices used to achieve those features so they "fit" your school community, culture, context.
 - Families
 Students

 - Faculty
 - Fiscal-political structure
- Establish policy clarity before investing in implementation: Readiness counts.

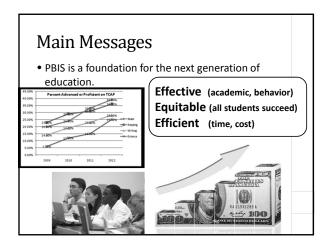
 - 80% of faculty
 - · Three year commitment
 - Social behavior is part of mission

Michigan State Board of Education Positive Behavior Support Policy

The vision of the State Board of Education is to create learning environments that prepare students to be successful citizens in the 21st century. The educational community must provide a system that will support students' efforts to manage their own behavior and assure academic achievement. An effective behavior support system is a proactive, positive, skill-building approach achievement. An effective behavior support system is a proactive, positive, skiil-juilling application for the teaching and learning of successful student behavior. Positive behavior support systems ensure effective strategies that promote pro-social behavior and respectful learning environments. Research-based positive behavior support systems are appropriate for all students, regardless of age. The principles of Universal Education reflect the beliefs that each person deserves and needs a positive, concerned, accepting educational community that values diversity and provides a comprehensive system of individual supports from birth to adulthood. A positive behavior support policy incorporates the demonstration and teaching of positive, proactive social behaviors throughout the school environment. A positive behavior support system is a data-based effort that concentrates on adjusting the system that supports the student. Such a system is implemented by collaborative, school-based teams using person-centered planning. School-wide expectations for behavior are clearly stated, widely promoted, and frequently referenced. Both individual and school-wide learning and behavior problems are assessed comprehensively. Functional assessmer of learning and behavior challenges is linked to an intervention that focuses on skill building. The

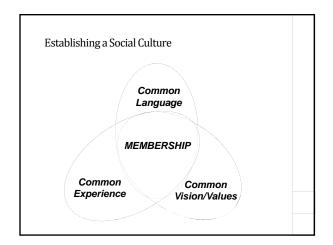
...it is the policy of the State Board of Education that each school district in Michigan implement a system of school-wide positive behavior support strategies.

behavior support strategies.

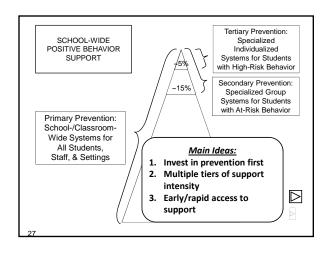


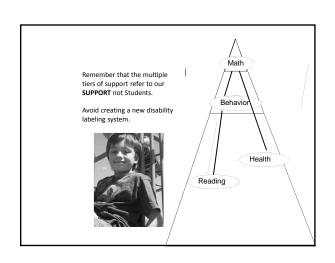
What is School-wide Positive Behavior Intervention and Support (PBIS)?

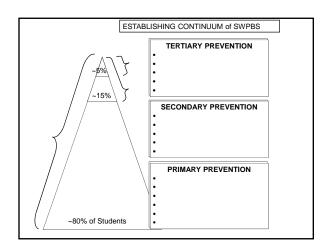
- School-wide PBIS is:
- A multi-tiered framework for establishing the social culture and behavioral supports needed for a school to achieve behavioral and academic outcomes for all students.
- Evidence-based features of SWPBIS
- Prevention
- Define and teach positive social expectations
- Acknowledge positive behavior
- Arrange consistent consequences for problem behavior
- On-going collection and use of data for decision-making
- Continuum of intensive, individual intervention supports.
- Implementation of the systems that support effective practices

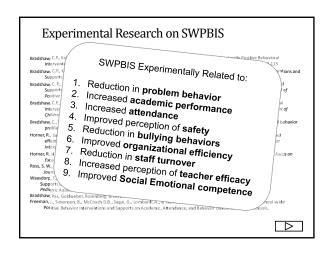


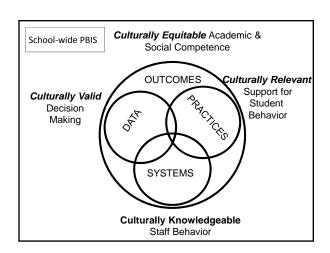
School-wide Positive Behavioral Interventions and Supports (SWPBIS) The social culture of a school matters. A continuum of supports that begins with the whole school and extends to intensive, wraparound support for individual students and their families. Effective practices with the systems needed for high fidelity and sustainability Multiple tiers of intensity

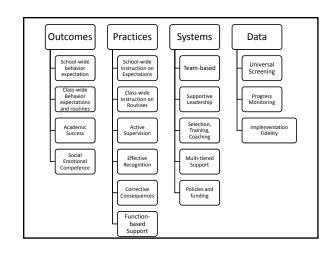


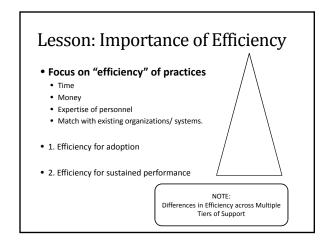




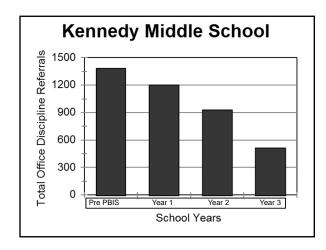








(Avg. 45 minutes per incluence	or student 30 min for Admin 15 m	2000
	Referrals/yr	Referrals/yr
Administrator Time	500 Hours	1000 Hours
Teacher Time	250 Hours	500 Hours
Student Time	750 Hours	1500 Hours
Totals	1500 Hours	3000 Hours



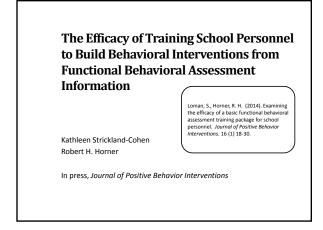
What does a reduction of 850 office referrals and 25 suspensions mean?

Savings in Administrative time
ODR = 15 min
Suspension = 45 min
Suspension = 216 min

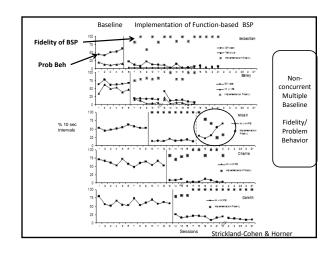
13,875 minutes
231 hours

Savings in Student Instructional time
ODR = 45 min
Suspension = 216 min
43,650 minutes
728 hours

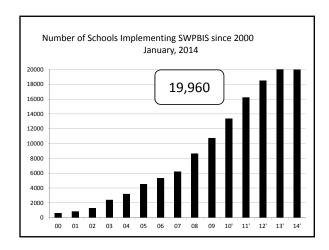
121, 6-hour school days

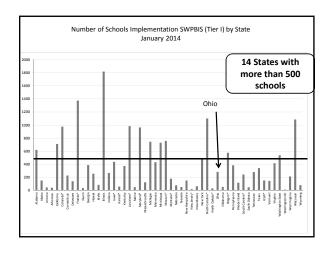


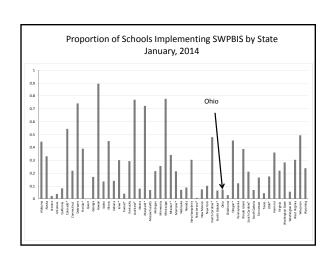
Participant	Pre Test	Post Test	Percent Change
1	63% (A)	96% (B)	+33%
2	67% (A)	84% (B)	+17%
3	69% (A)	94% (B)	+25%
4	65% (A)	86% (B)	+21%
5	60% (A)	88% (B)	+28%
6	63% (A)	90% (B)	+27%
7	43% (A)	82% (B)	+39%
8	61% (B)	92% (A)	+31%
9	63% (B)	82% (A)	+19%
10	45% (B)	80% (A)	+35%
11	67% (B)	90% (A)	+23%
12	61% (B)	86% (A)	+25%
13	80% (B)	94% (A)	+14%
Mean	(62%)	(88%)	+26%

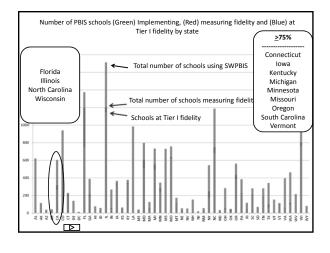


Current Research School-wide PBIS is "evidence-based" Reduction in problem behavior Increases in academic outcomes Horner et al., 2009 Bradshaw et al., 2006; in press Behavioral and Academic gains are linked Amanda Sanford, 2006 Jorge Preciado, 2006 Kent McIntosh School-wide PBIS has benefits for teachers and staff as well as students. Ross, Endrulat & Horner, in press Sustaining School-wide PBIS efforts Jennifer Doolittle, 2006



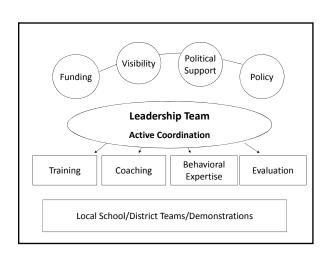






HOW IS SWPBIS Implemented?

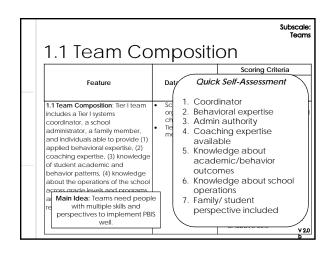
- Nine Implementation Steps
 - Build commitment
 - Establish implementation team
 - Self-Assess for local adaptation of SWPBS
 - Define and teach expectations
 - Establish system for recognizing positive behavior
- Establish consequences for problem behavior
- Establish classroom management structure
- Consider bully prevention additions
- Collect and use data for decision-making
- Establish Tier II and Tier III function-based support for students with more severe support needs.

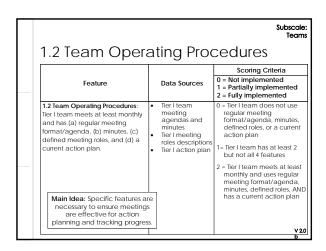


Implementation Stages Implementation occurs in stages: Exploration Installation Initial Implementation Full Implementation Innovation Sustainability Fixsen, Naoom, Blase, Friedman, & Wallace, 2005

Focus	Stage	Description		
Should we do it!	Exploration/ Adoption	Decision regarding commitment to adopting the program/practices and supporting successful implementation.		
Work to do it right!	Installation	Set up infrastructure so that successful implementation can take place and be supported. Establish team and data systems, conduct audit, develop plan.		
	Initial Implementation	Try out the practices, work out details, learn and improve before expanding to other contexts.		
Work to do it better!	Full Implementation	Expand the program/practices to other locations, individuals, times- adjust from learning in initial implementation.		
	Continuous Improvement/ Regeneration	Make it easier, more efficient. Embed within current practices.		

System Alignment · Never stop doing what is already working Always look for the smallest change that produces the largest benefit To align multiple initiatives · Start with outcomes and outcome measures Integrated Option Define core features · Separate core features from targeted strategies Separate core features from large theory/philosophy Core · Combine initiatives with common outcomes · Rank initiatives with different outcomes · Select core features that are evidence-based Outcomes Implement core features with "strategy flexibility" · Measure fidelity as well as outcome Expect alignment at the point/level in a system where the budgets for competing initiatives come together (not lower).

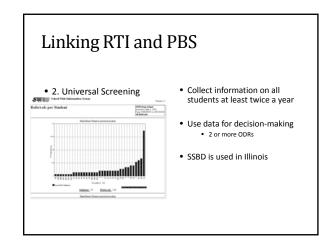


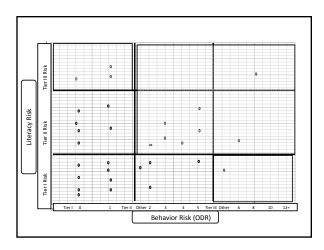


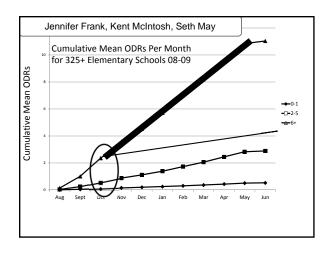
Team-Initiated Problem Solving Effective Problem Solving Meeting Foundations Define problem with precision What, when, where, who, why, & how often · Clear purpose and authority Efficient Process · Build functional solutions Start, Stop, Schedule Prevent, teach, reward, consequences, safety, data use Before/ During/ After Respectful, Diligent Build Action Plan for implementation Defined Roles **Effective Action Planning and** Facilitator Minute Taker Use action planning Who did what by when? Data Analyst Active Member Collect data on if we implemented as well as if it worked Electronic Meeting Minutes Follow up and adapt

Consideration

- Universal Screening is an important element of PBIS only when a school has established Tier II and Tier III supports
- The primary purpose of Universal Screening is to identify students in need of more intensive academic and/or behavior support early in the school year.







Team Activity

- Do we have the right people on the team?
- Do we have the authority to implement PBIS?
- Do we have a schedule for team meetings for the remainder of the year?... If not build it.
- Do we have a process for conducting both academic (3 times) and behavioral (2 times) "universal screening"?

 - Feb-Mar review ODR patterns/ ask teachers

		Subsco Implementat
1.3 Behaviora	al Expe	ctations
Feature	Data Sources	Scoring Criteria 0 = Not implemented 1 = Partially implemented 2 = Fully implemented
School has five or fewer positively stated behavioral expectations	Staff handbook Student handbook Walk through reports	Behavioral expectation have not been identificate not all positive, or are more than 5 in number Behavioral expectation identified but may not include a matrix or be posted Five or fewer behaviora expectations exist that a positive, posted, and
Main Idea: Having school-wide positive expectations is among the best ways to establish a positive social culture.		identified for specific settings (i.e., matrix)

Define School-wide Expectations for Social Behavior

- Identify 3-5 Expectations
- Short statements
- Positive Statements (what to do, not what to avoid doing)
- Memorable
- Examples:
 - Be Respectful, Be Responsible, Be Safe, Be Kind, Be a Friend, Be-there-be-ready, Hands and feet to self, Respect self, others, property, Do your best, Follow directions of adults

		Subscale Implementation
1.4 Teaching	Expect	tations
Feature	Data Sources	Scoring Criteria 0 = Not implemented 1 = Partially implemented 2 = Fully implemented
1.4 Feaching Expectations: Expected academic and social behaviors are taught directly to all students in classrooms and across other campus settings/locations.	Professional development calendar Lesson plans Walk through reports Teaching Matrix	Expected behaviors are not taught Expected behaviors are taught informally or inconsistently Formal system with writte schedules is used to teacl expected behaviors directly to students across classroom and campus settings
Main Idea: Behavioral expectations need to be taugl to all students in order to be effective.	nt	
		V

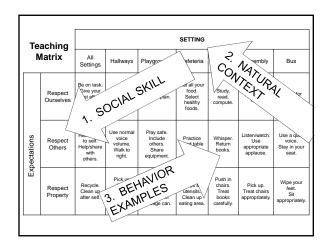
Teach Behavioral Expectations

- Transform broad school-wide Expectations into specific, observable behaviors.
 - Use the Expectations by Settings Matrix
- Teach in the actual settings where behaviors are to occur
- Teach (a) the words, and (b) the actions.
- Teach "When" as well as "How" to behave
- Build a social culture that is predictable, and focused on student success.

Teaching Behavioral Expectations Define the Expectation(s): Provide a Rationale: Teach the Critical Discrimination: Demonstrate Appropriate Behavior Demonstrate Unacceptable Behavior Practice telling the difference with multiple examples If there is a "signal" teach the signal (when should the appropriate behavior occur?) Teach for fluency (practice)? Reinforcement. How will this skill be maintained?

Location 1 Location 2 Location 2 Location 4 Location 5 Location					Location 6
Location 1	Location 2	Location 3	Location 4	Location 5	Location o
	Location 1	Location 1 Location 2		Curriculum Matrix Location 1 Location 2 Location 3 Location 4	

North Hill Behavior Matrix						
Expectations	All School	Lunch	Playground	Hallway	Bathroom	CyberspaceCommunication with for North Hill Students
Respectful	Kind words Level 2 voice Follow adult direction Respect school property Be kind	Respect other's space Please & Thank you Use Level 2 voice Good manners	Hands & feet to self Share Encountage others Kind words	Level 1 votices thru halls Zero votices thru pods Hapd to self	Wash hands Flush Allow privacy Quiet voice	Die electronic communication mild care choisen weekt capefully that show respect for others. Don't use words and actions that may be hurt or internal atting
Responsible	Make good choless Recycle Be on time Be prepared Be positive	Eat your own food Stay scated Clean your space Wait to be excused Firel your body	Dress for the weather Line up when bell rings using walking feet	Haye a Hall Pass Walk Stay to right Follow posted pod ospectati ons	Put trash in garkage Use assigned restroom	Only say or do something in cyberspace via the computer, phone, or text that you would not say or do in presson personal as your own identity. School possioned, parents. Use problem solving skills to work out conflicts.
Safe	Report unsafe behavior Report & refuse bullying	Stop & listen at adult signal	Listen to adults Play safely Use equipment correctly Report unsafe behavior	Stay with your class Take One stair at a time	No Lottering	 Report online threats/harassment/intimidation fighting or to an adult Use cyberspace as a fun & efficient way to talk a communicate Report any communications that concern the safety and well being of another person



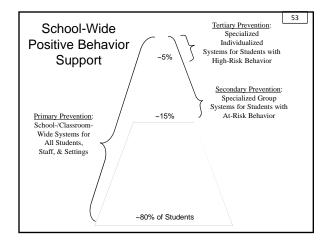
Teaching Matrix Activity (Identify cells that you would change) Assembly Respect Others Respect Environment & Property Keep feet on floor Do not litter Return trays Respect Yourself Be at stop on time Do your best

Activity: Teaching Matrix

- List your expectations and your locations on the Teaching matrix
- Select one location in the school
- Define how you would teach the expectations in that location.
 - Present "words"...expectations
 - Present rationale, and definitional rule
 - · Present positive examples
 - · Present negative (non) examples
 - Provide an activity in which all students practice

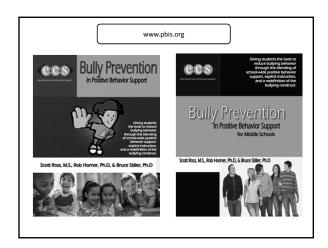
Activity

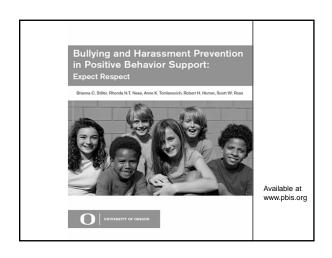
- Define the schedule/process for teaching behavioral expectations in Fall 2014.
 - What teams (include all the faculty/staff)
 - What locations
 - What training materials
 - How will you assess if students have learned the expectations?

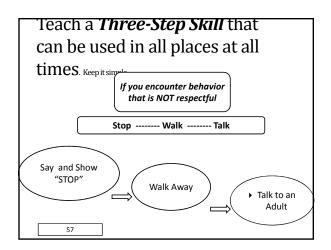


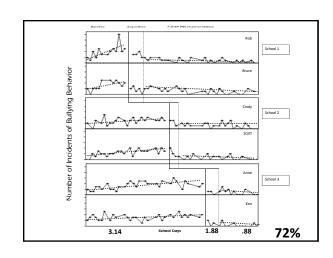
Implications for **Bully** Prevention

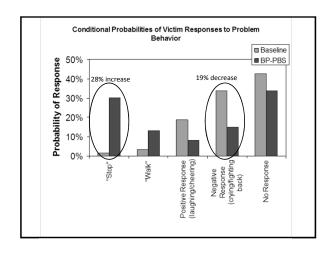
- · Build on school-wide social culture
 - . Do not add a NEW program to what you already do
 - All students know what "respect" means
- Avoid deviancy training: (do NOT teach bullying)
- · Teach a school-wide signal for "stop"
- Teach all students what to do if asked to "stop"

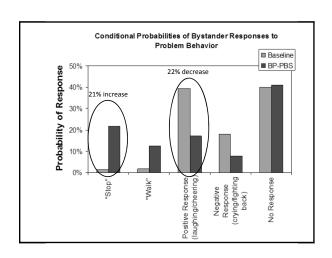


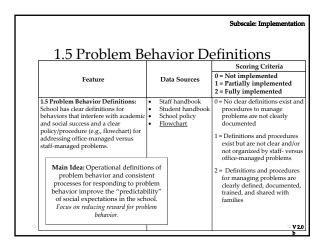












	Major Problem Behavior	Definition
	Bullying (Bullying)	The delivery of direct or technology-based messages that involve intimidation, teasing, taunting, threats, or name calling.
WIS	Defiance/ Insubordination/ Non-Compliance (Defiance)	Student engages in refusal to follow directions or talks back.
ehavior odes	Disrespect (Disrespet)	Student delivers socially rude or dismissive messages to adults or students.
vww.swis.	Disruption (Disruption)	Student engages in behavior causing an interruption in a class or activity. Disruption includes sustained loud talk, yelling, or screaming; noise with materials; horseplay or roughhousing; and/or sustained out-of-seat behavior.
- 0	Dress Code Violation (Dress)	Student wears clothing that does not fit within the dress code guidelines practiced by the school/district.
	Fighting (Fight)	Student is involved in mutual participation in an incident involving physical violence.
	Forgery/ Theft/Plagiarism (Theft)	Student is involved by being in possession of, having passed on, or being responsible for removing someone else's property; or the student has signed a person's name without that person's permission, or claims someone else's work as their own.
	Gang Affiliation Display (Gang Display)	Student uses gesture, dress, and/or speech to display affiliation with a gang.
	Harassment (Harass)	The delivery of disrespectful messages in any format related to gender, ethnicity, sex, race, religion, disability, physical features, or other protected class.

Consequence Systems

- Policy and Logic
- Problem behavior definitions
- · Discipline referral form
- · Guidelines for responding to problem behavior
 - Is there a common rule for when to send a student to the office?
 - Are there "levels" of response/ Flow chart of actions?
- Data system
 - Regular reporting to full faculty
 - Active use of data for decision-making by those who collect the data.

Logic

- Use negative consequences to:
 - Teach what you want:
 - "this is not an example of being respectful"
 - Interrupt negative behavioral chains
 - "don't let a small problem escalate"
 - Sustain instruction for everyone else
 - One student's problem behavior should not interfere with the education of others
 - Minimize likelihood that problem behavior is inadvertently rewarded.
 - Minimize peer attention
 - Minimize adult attention
 - Minimize escape from demands/tasks
 - Minimize access to tangible rewards.

Six Elements of a School Discipline System

1. Policy and Logic

- 2. Problem Behavior Definitions
- 3. Discipline Referral Form
- 4. Guidelines for responding to problem behavior
- 5. Data System
- 6. Decision-making Process

Subscale: Implementation 1.6 Discipline Policies Scoring Criteria 0 = Not implemented 1 = Partially implemented Data Sources 2 = Fully implemented 1.6 Discipline Policies: Schoo not biscipline Policies: action policies and procedures describe and emphasize proactive, instructive, and/or restorative approaches to student behavior Student reactive and punitive student handbook Code of conduct Administrator interview = Documentation includes and emphasizes proactive that are implemented consistently approaches = Documentation includes and emphasizes proac approaches AND administrator reports consistent use Main Idea: Preventative and positive approaches to discipline are the most effective

Predictability and Reason

- Students know what to expect from adults
- Adults know what to expect from each other
- Adults have authority to use common sense and professional judgment.

1. Discipline Policy

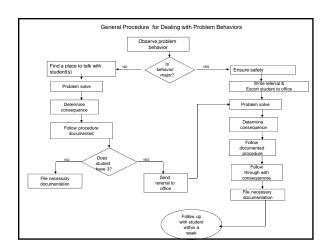
- · Purposes of Discipline Policy
 - > Promote positive behavior and reduce problem behavior
 - > Comply with federal and state law
 - ➤ Coordinate behavior support efforts
 - > Ensure safe and effective environments
 - > Get students access to needed supports

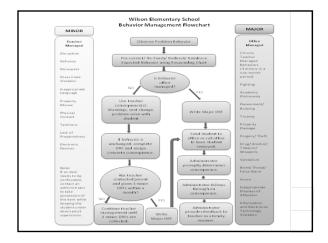
Discipline Policy

- Critical Elements
 - > Define purpose
 - > Define roles
 - > Define process for addressing problem behavior
 - > Define consequence options
 - > Define data collection expectations

Be especially clear about what is managed in class by teacher versus what is sent to office.

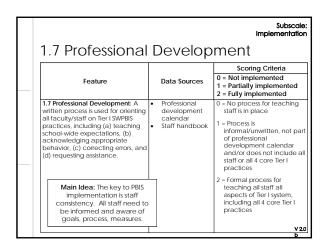
e.g. "Any behavior that places a student (self or others) at risk (emotionally or physically), violates a major expectation (e.g. theft) or interferes with the educational opportunities of other students is grounds for an office discipline referral"

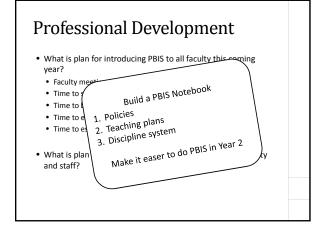


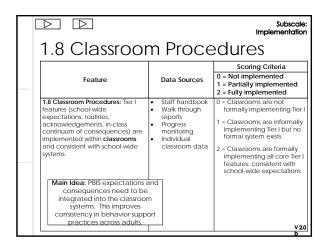


Your Task

- Determine if a formal discipline policy exists. If needed, what steps are needed to have one developed?
- Build a plan for developing a one-page flow chart defining expectations for teacher-managed versus office managed behavioral incidents.







In Well Managed Classrooms

Students: Wehby, Symons, & Shores (1995)

- Follow a predictable Follow a schedule with schedule
 - high rates of student managed behavior
- · Engage in high rates of academic engagement
- · Use problem solving structures
- · Experience high rates of academic achievement
- Follow smooth and efficient transitions
- · Respond with high rates of compliance

In Classrooms that were Ineffective Wehby, Symons, & Shores (1995)

- Less than half of student hand raises or correct academic responses were acknowledged by teachers
- About 26 "to do" statements per hour
- Less than 2 praise statements per hour
- 64% of "to do" statements were social in nature
- Most academic work consisted of independent seatwork
- Inconsistent distribution of teacher attention
- Compliance to a command generally resulted in the delivery of another command

1. Behavioral Expectations **Invest in Appropriate Behavior**

- Define and teach 3-5 expectations for your classroom early in year.
 - · Positively stated expectations
 - · Easy to remember
 - · Posted in the classroom
 - Consistent with School-wide rules/expectations
 - Taught Directly
 - Positive and negative examples
 - Examples:
 - Be safe, Be responsible, Be respectful
 - Respect others, Respect property, Respect self

2. Establish a Predictable Environment

- Define and teach classroom routines
 - · How to enter class and begin to work
 - · How to predict the schedule for the day
 - . What to do if you do not have materials
 - · What to do if you need help
 - What to do if you need to go to the bathroom
 - What to do if you are handing in late material
 - What to do if someone is bothering you.
 - Signals for moving through different activities.
 "Show me you are listening"
 - · How to determine if you are doing well in class
- Establish a signal for obtaining class attention
- · Teach effective transitions.

Designing Classroom Routines

Routine	School-wide Expectations	Signal
Entering Class	Walk in, sit down, start work	Instruction on board
Obtaining class attention	Orient to teacher, be quiet	?
Getting Help during seat work	?	?

Activity: 12 min Identify Routines

- What are 3 routines common across classrooms in your school?
- Complete the classroom routines matrix for your classroom
 - (or a classroom you know well)
- What is a PROCESS you might use with your faculty to define and share effective examples?

7. Ensure Academic Success: Match Curriculum to Student Skills

Failure as a discriminative stimulus for problem behavior.

Amanda

- > 70% success rate.
- > Young learners versus experienced learners
- > How can we teach with success and still teach the required curriculum?
- · Monitor and adapt
 - Maintain instructional objective, but adjust the curriculum/instruction
 - > The art of curricular adaptation (strategies)
- · Have fun

Avoidance Video

Activity: Classroom Self-Assess

- Assume you are the faculty for the whole school.
 - > Independently rate your own classroom
 - If you do not have a classroom rate the classroom you know best.
 - Produce a "Mean" for the school by taking the mean of your classrooms.
 - Identify the one element of the self-assessment that would make the biggest difference. Identify one action to be completed within the next three months of school that would improve that element.

Subscale: 1.9 Feedback and Acknowledgement Scoring Criteria Not implemented Partially implemented **Data Sources** 2 = Fully implemented 1.9 Feedback and Acknowledgement: At least 80% of a sample of staff (interview at least 10% of staff or at least 5% for smaller schools) report currently using (within the last two months) a formal acknowledgement system, including specific feedback when expected behavior is displayed, 1.9 Feedback and Student behavior is not Walk through with 10% of staff formally acknowledged and at least 10 = Student behavior is students formally acknowledged but system is used by <80% of staff and/or received by <80% of students = Student hehavior is = Student behavior is formally acknowledged by at least 80% of staff and received by at least 80% of students in a system with all 4 components Main Idea: Students will sustain positive behavior only if there are regular strategies for continuous re-teaching and rewarding appropriate behavior. Formal systems are easier for teachers/staff to implement

On-going Reward of Appropriate Behavior

- Every faculty and staff member acknowledges appropriate behavior.
 - · 5 to 1 ratio of positive to negative contacts
- System that makes acknowledgement easy and simple for students and staff.
- Design rewards to meet needs of "at-risk" students.
- Different strategies for acknowledging appropriate behavior (small frequent rewards more effective)
 - Beginning of class recognition
 - Raffles
 - · Open gym
 - Social acknowledgement

Are Rewards Dangerous?

- "...our research team has conducted a series of reviews and analysis of (the reward) literature; our conclusion is that there is no inherent negative property of reward. Our analyses indicate that the argument against the use of rewards is an overgeneralization based on a narrow set of circumstances."
 - Judy Cameron, 2002
 - · Cameron, 2002
 - Cameron & Pierce, 1994, 2002
- · Cameron, Banko & Pierce, 2001
- "The undermining effect of extrinsic reward on intrinsic motivation remains unproven"

 Use of rewards in

Steven Reiss, 2005

 Akin-Little, K. A., Eckert, T. L., Lovett, B. J., & Little, S. G. (2004). Extrinsic reinforcement in the classroom: Bribery or best practices. <u>School Psychology Review</u>, 33, 344-362

"What the Worlds Greatest Managers Do Differently"

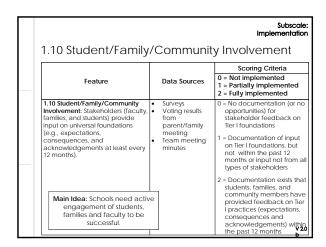
- Ruckingham & Coffman 2002 Callun

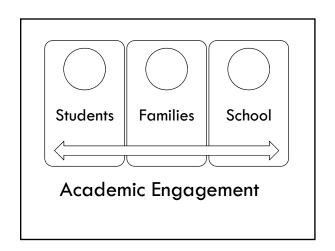
Interviews with 1 million workers, 80,000 managers, in 400 companies.

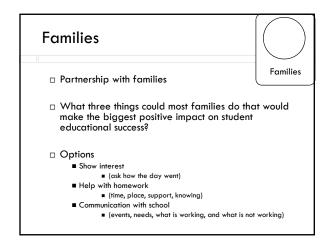
- Create working environments where employees:
 - 1. Know what is expected
 - 2. Have the materials and equipment to do the job correctly
 - 3. Receive recognition each week for good work.
 - 4. Have a supervisor who cares, and pays attention
 - 5. Receive encouragement to contribute and improve
 - 6. Can identify a person at work who is a "best friend."
 - 7. Feel the mission of the organization makes them feel like their jobs are important
 - 8. See the people around them committed to doing a good job
 - 9. Feel like they are learning new things (getting better)
 - 10. Have the opportunity to do their job well.

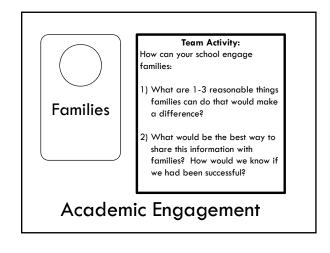
Activity

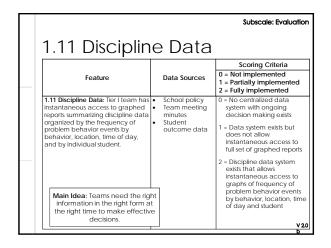
- How do we acknowledge the social behavior of students?
 - 1. Individual students
 - System to allows individual rewards to benefit many
 - 2. Groups/Classrooms
 - 3. Whole school

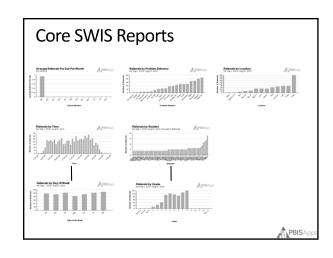


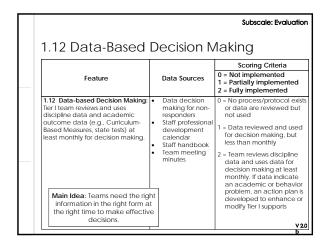


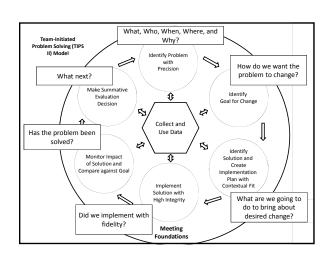


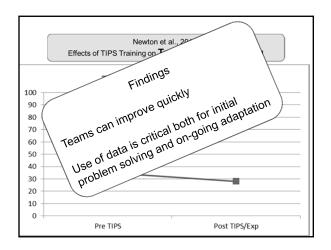




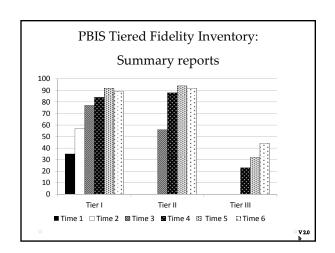


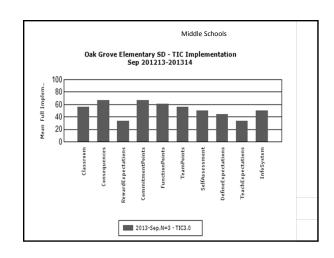


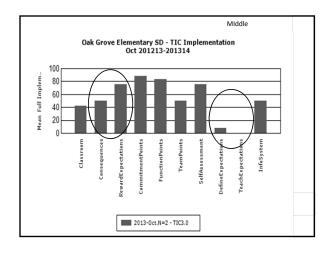


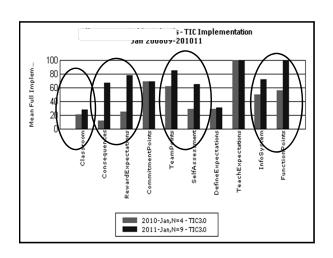


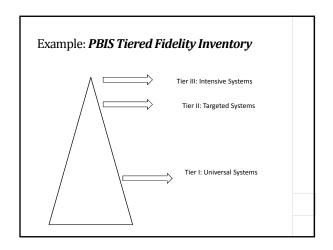
1.13 Fidelity Data				
Feature	Data Sources	Scoring Criteria 0 = Not implemented 1 = Partially implemented 2 = Fully implemented		
1.13 Fidelity Data: Tier I team reviews and uses SWPBIS fidelity (e.g., SET, BOQ, TIC, SAS, Tiered Fidelity Inventory) data at least annually.	School policy Staff handbook School newsletters School website	0 = No Tier I PBIS fidelity dat collected 1 = Tier I PBIS fidelity collect informally and/or less ofte than annually 2 = Tier I PBIS fidelity data collected and used for decision making annually		
Main Idea: Measuring fidelity is essential for maintaining high- criterion use of PBIS. Any Tier I fidelity measure is acceptable. Completing this inventory meets the criterion for a "2" score.		0.		

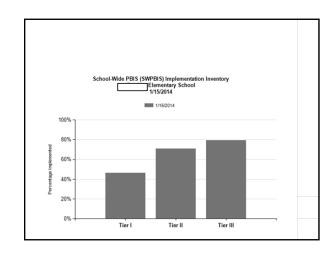


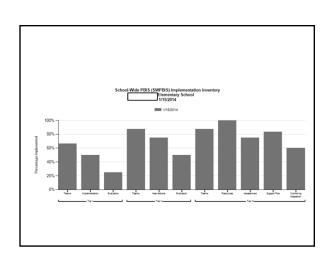


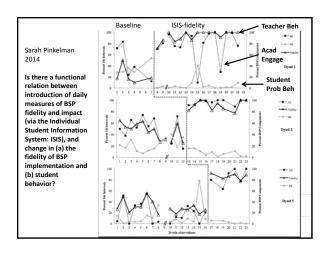












Subscale: Evaluation 1.14 Annual Evaluation Scoring Criteria 0 = Not implemented 1 = Partially implemented 2 = Fully implemented 1.14 Annual Evaluation: Tier I No evaluation takes planning team documents fidelity and effectiveness (including on academic outcomes) of Tier I practices at least annually (including vear-by-port student surveys Tier I handbook place or evaluation occurs without data Fidelity tools = Evaluation conducted, but not annually, or outcomes are not used to shape the Tier I process and/or not shared with School policy Student outcomes District reports School (including year-by-year comparisons) that are shared with stakeholders (staff, families, community, district) in a usable stakeholders ormat Main Idea: Implementation of the = Evaluation conducted at least annually, and outcomes (including academic) shared with stakeholders, with clear alterations in process based on evaluation V2I core components of PBIS is more likely if the Tier I team both self-assesses implementation status at least annually AND reports their status to relevant stakeholders (i.e. school community, school board,

Activity: Using Data

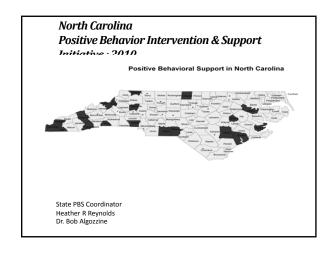
- Do we have an efficient system for collecting the data we need?
 - Office discipline referrals per day per month
 - Disaggregation by grade, gender, ethnicity, time, behavior.
 - More detailed data for students at greater risk.
- Do we use the data to make decisions, and improve the quality of our learning environment?
 - Data reviewed regularly
 - \bullet Data used by teams to build solutions.

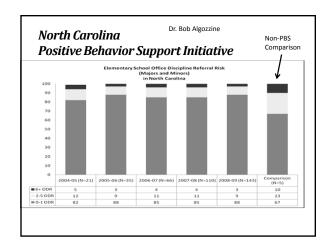
North Carolina Positive Behavior Interventions & Support Initiative

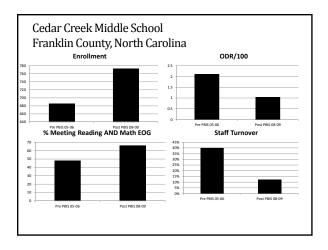
February 2009

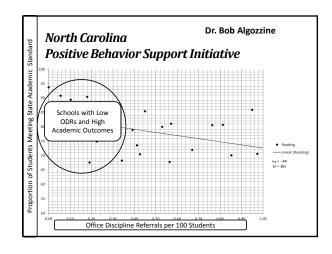
Heather R. Reynolds NC Department of Public Instruction Bob Algozzine Behavior and Reading Improvement Center

http://www.dpi.state.nc.us/positivebehavior/

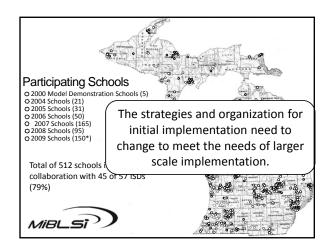


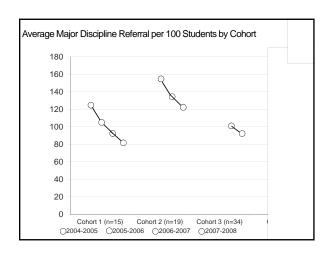


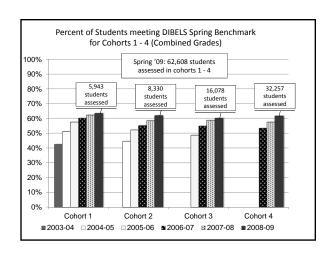


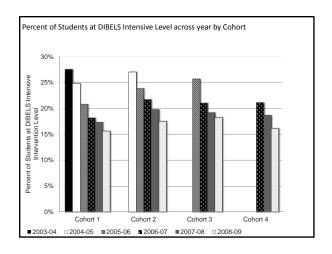


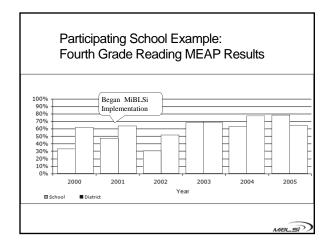












I write to you today as a former Jackson Elementary school student who wishes to convey her fondest of gratitude toward a fantastic school. As I grow older and move from state to state, I never forget my roots and where my future began....

Though I had only attended Jackson for roughly four years during kindergarten, first, second, and third grade, I realize now that those years were just as important as any other and I am proud to say that I was once a Jaguar.

Without further ado, I would like to state that nine years later I still remember your kindness, your positivity, and most of all the three R's: Respect yourself, Respect others, and Respect property.

Those three lessons have stuck with me throughout the years, from age eight to seventeen, and have bettered me as a human being.

In essence, I simply dropped by to express my thanks, and to reassure

In essence, I simply dropped by to express my thanks, and to reassure the staff of Jackson Elementary that their hard work does not go to waste, and that even the simplest of actions or words can spur on a revolution.

Thank you very much for giving me the opportunity to live my life to its fullest.

Sincerely,

High

Student

to her

school

Main Message

 Sustained and High Fidelity Implementation of SWPBIS requires active District Support.

• Especially for Tiers II and III

Student = unit of impact

Schools = unit of intervention

District = unit of implementation





